



Implementing the INTERACT II Toolkit

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Goals for this session

- Describe the key components of the INTERACT II toolkit
- Share lessons learned and implementation strategies from work to date with INTERACT toolkit

Why It Matters



Purpose Of Toolkit

- Aid in the early identification of a resident change of status
- Guide staff through a comprehensive resident assessment when a change has been identified
- Improve documentation around resident change in condition
- Enhance communication with other health care providers about a resident change of status

Purpose of the Toolkit

- Dr. Ouslander "Simple Test"
- Feasible and efficient
- Part of the "way we do business"

"I love this project!
(I love that it's short on rhetoric and theory and focuses on tools and I especially love the flexibility you've given facilities to tailor it to their needs)

Communication Tools

- Early Warning Tool
- SBAR and Progress Note
- Transfer Checklist
- Resident Transfer Form



EARLY WARNING TOOL "Stop and Watch"

If you have identified an important change while caring for a resident today, please circle the change and discuss it with the charge nurse before the end of your shift.

Name of Resident _____

Seems different than usual

Talks or communicates less than usual

Overall needs more help than usual

Participated in activities less than usual

Ate less than usual (Not because of dislike of food)

N

Drank less than usual

Weight change

Agitated or nervous more than usual

Tired, weak, confused, or drowsy

Change in skin color or condition

Help with walking, transferring, toileting more than usual

Staff _____

Reported to _____

Date ____ / ____ / ____ Time _____

- Who should use it/where to keep it
- Different languages
- Limited response
- Formatting ideas
- Implementation ideas



SBAR

Physician/NP/PA Communication and Progress Note

Before Calling MD/NP/PA:

- Evaluate the resident, complete the SBAR form (use "N/A" for not applicable)
- Check VS: BP, pulse, respiratory rate, temperature, pulse ox, and/or finger stick glucose if indicated
- Review chart (most recent progress notes and nurse's notes from previous shift, any recent labs)
- Review an INTERACT II Care Path or Acute Change in Status File Card if indicated
- Have relevant information available when reporting (i.e. resident chart, vital signs, advanced directives such as DNR and other care limiting orders, allergies, medication list)

S SITUATION

This is _____ (nurse) I am calling about _____ (Resident's name)
The problem/symptom I am calling about is _____
The problem/symptom started _____
The problem/symptom has gotten (circle one) worse/better/stayed the same since it started
Things that make the problem/symptom worse are _____
Things that make the problem/symptom better are _____
Other things that have occurred with this problem/symptom are _____

B BACKGROUND

Primary diagnosis and/or reason resident is at the nursing home _____
Pertinent medical history/include recent falls, fever, decreased intake/fluids, CP, SOB, other _____
Mental Status or Neuro changes: (Y/N: confusion/agitation/lethargy) Temp _____ BP _____
Pulse rate/rhythm _____ Resp rate _____ Lung Sounds _____
Pulse Oximetry _____ % On RA _____ on O2 at _____ L/min via _____ (NC, mask)
GI/GU changes (nausea/vomiting/diarrhea/impaction/distension/decreased urinary output) _____
Pain level/location/status _____
Change in function/intake/hydration _____
Change in Skin Color _____ Wound Status (if applicable) _____
Labs _____
Medication changes or new orders in the last two weeks _____
Advanced Directives (Full code, DNR, DNI, DNH, other, not documented) _____
Allergies _____ Any other data _____

A ASSESSMENT (RN) or APPEARANCE (LPN)

(For RNs): What do you think is going on with the resident? (e.g. cardiac, infection, respiratory, urinary, dehydration, mental status change?) I think that the problem may be _____ - OR
I am not sure of what the problem is, but there had been an acute change in condition.
(For LPNs): The patient appears _____ (e.g. SOB, in pain, more confused)

R REQUEST

I suggest or request:
 Provider visit (MD/NP/PA)
 Monitor vital signs (Frequency _____) and observe
 Lab work, x-rays, EKG, other tests _____
 Medication changes _____
 New orders _____
 IV or SC fluids _____

Staff name _____ RN/LPN

Reported to: Name _____ (MD/NP/PA) Date ____/____/____ Time _____ am/pm
If to MD/NP/PA, communicated by: Phone Fax (attach confirmation) In person

(Please see Progress Note on back of this Form)

- "We use it for EVERYTHING"
- "Staff are really learning, gathering tools necessary to communicate with the physician"
- "Organize Your Thoughts Form"
- Easy to recognize change in condition
- Can identify "near misses"

RESIDENT TRANSFER FORM



SENT TO: (Name of Hospital)	RESIDENT: Last Name First Name MI
SENT FROM: (Name of Nursing Home)	DOB: / /
Unit: _____	Language: <input type="checkbox"/> English <input type="checkbox"/> Other: _____
	Resident is: <input type="checkbox"/> SNF/rehab <input type="checkbox"/> Long-term

CONTACT PERSON: (Relative, guardian or DPOA/Relationship)	CODE STATUS:
name: _____	<input type="checkbox"/> DNR <input type="checkbox"/> DNH <input type="checkbox"/> DNI
Is this the health care proxy? <input type="checkbox"/> Yes <input type="checkbox"/> No	MD/NP/PA IN NURSING HOME:
Telephone: () _____	<input type="checkbox"/> MD <input type="checkbox"/> NP <input type="checkbox"/> PA
Notified of transfer: <input type="checkbox"/> Yes <input type="checkbox"/> No	name: _____
Aware of diagnosis: <input type="checkbox"/> Yes <input type="checkbox"/> No	Telephone: () _____ Pager: _____

WHO TO CALL TO GET QUESTIONS ANSWERED ABOUT THE RESIDENT?

name: _____ title: _____ Telephone: () _____

REASON FOR TRANSFER (i.e., What Happened?)

List of Diagnoses: _____

VS: BP _____ HR _____ RR _____ T _____ pO₂ _____ FS glucose _____ Time Taken: _____ : _____ AM/PM

Allergies: _____ Tetanus Booster (date): _____ / _____ / _____

Usual Mental Status:	Usual Functional Status:
<input type="checkbox"/> Alert, oriented, follows instructions	<input type="checkbox"/> Ambulates independently
<input type="checkbox"/> Alert, disoriented, but can follow simple instructions	<input type="checkbox"/> Ambulates with assistance
<input type="checkbox"/> Alert, disoriented, but cannot follow simple instructions	<input type="checkbox"/> Ambulates with assistive device
<input type="checkbox"/> Not alert	<input type="checkbox"/> Not ambulatory

Please see SBAR form for additional information

DEVICES / SPECIAL TREATMENTS:	AT RISK ALERTS:	ISOLATION / PRECAUTION:
<input type="checkbox"/> IV/PICC line	<input type="checkbox"/> None <input type="checkbox"/> Seizure	MRSA <input type="checkbox"/> VRE
<input type="checkbox"/> Pacemaker	<input type="checkbox"/> Falls <input type="checkbox"/> Harm to:	C-Diff _____
<input type="checkbox"/> Foley Catheter	<input type="checkbox"/> Pressure <input type="checkbox"/> Self <input type="checkbox"/> Others	Other: _____
<input type="checkbox"/> Internal Defibrillator	<input type="checkbox"/> Ulcer <input type="checkbox"/> Restraints	Site: _____
<input type="checkbox"/> TPN	<input type="checkbox"/> Aspiration <input type="checkbox"/> Limited/non-weight	Comment: _____
Other: _____	<input type="checkbox"/> Wanderer <input type="checkbox"/> bearing: Left Right	
	<input type="checkbox"/> Elopement <input type="checkbox"/> Other: _____	

Form Completed By: _____ name _____ title _____ signature _____

Report Called In By: _____ name _____ title _____ Report Called To: _____ name _____ title _____

- "It took two nurses working together 30 minutes to fill this out"
- "This isn't so different from what we usually do"
- "Gets easier with practice"
- Take old forms off units
- By the end, heard very little on the calls



ACUTE CARE TRANSFER DOCUMENT CHECKLIST

RESIDENT NAME _____

COPIES SENT WITH RESIDENT (Check all that apply):

These documents should ALWAYS accompany patient:

- Resident Transfer Form
- Face Sheet
- Current Medication List or Current MAR
- Advance Directives
- Care limiting Orders
- Out of hospital DNR
- Bed hold policy

Send these documents IF INDICATED:

- SBAR/Nurse's Progress Note
- Most Recent History & Physical and any recent hospital discharge summary
- Recent MD/NP/PA Orders related to Acute Condition
- Relevant Lab Results
- Relevant X-Rays

PERSONAL BELONGINGS SENT WITH RESIDENT:

- Eyeglasses Hearing Aid Dental Appliance
- Other (specify)

Signature of ambulance staff accepting envelope: _____

(Please make a copy and keep this for your records in the nursing home)

QUALITY IMPROVEMENT TOOL

For Review of Acute Care Transfers
(Updated September, 2009)



Use this tool to review transfers of residents to an emergency department or for direct admission to the hospital. *The goal is to understand the reasons for the transfer and identify potential opportunities to improve identification and management of changes in resident status and reduce avoidable acute care transfers. PLEASE COMPLETE EACH SECTION*

Section 1: BACKGROUND INFORMATION

Resident's Last Name _____ First Name _____ Age _____ Unit/Room # _____

Date of most recent admission to nursing home: ____/____/____

Resident hospitalized in the past year? No Yes If yes, list dates and reasons below:

Resident status at time of transfer: Long stay(LTC) Short stay(SNF)

Payer was: Medicaid Private Pay Medicare Part A Evercare Other managed care

Section 2: TRANSFER INFORMATION

Date of transfer: ____/____/____ Day of week _____ Time of transfer ____:____ AM/PM

Nurse involved in transfer: _____ Sent by 911? Yes No

MD/NP authorizing transfer: _____ Resident's Primary Covering Provider

What symptoms or signs prompted the transfer?

Was the resident admitted to the hospital? No Yes

If yes – what was the admitting diagnosis: _____

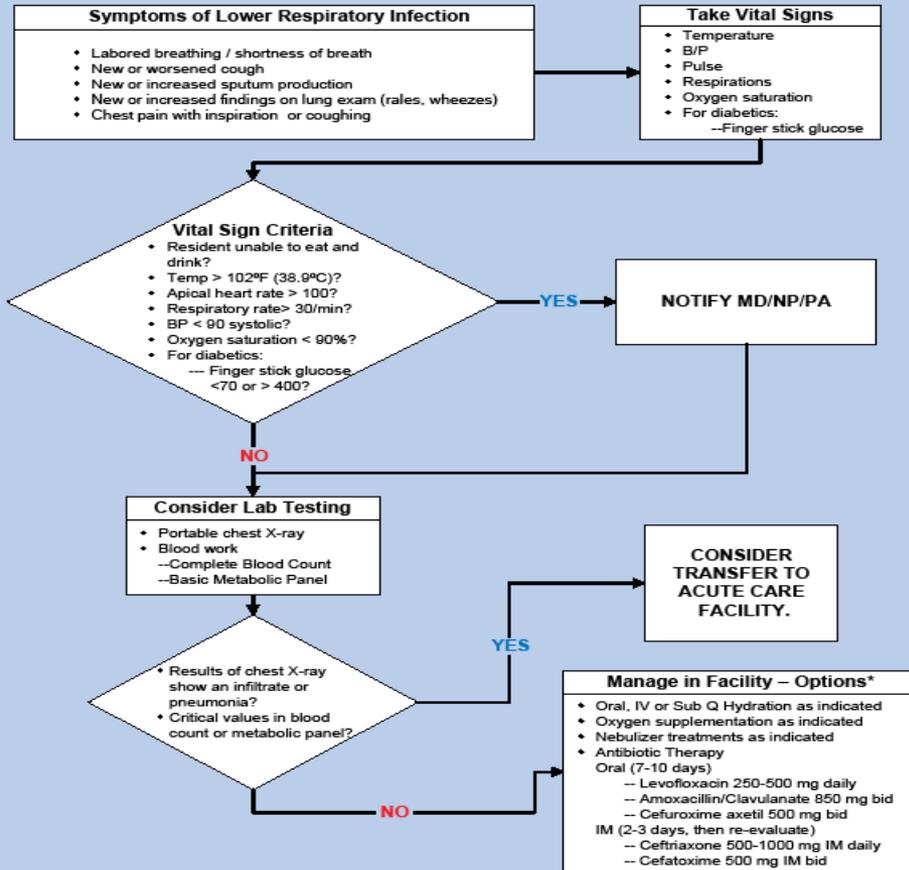
What happened on the day of the transfer?

(Briefly describe the clinical scenario *ON THE DAY of the transfer* - use SBAR for reference)

What was the resident's code status at the time of transfer? Full code DNR Other

“My initial determination was based on the fact thatif the patient was admitted....I automatically felt it was unavoidable.....but I’ve had a culture change with my thought process” ...

Lower Respiratory Infection Care Path



* Other options may be appropriate for individual residents

Sources:

Loeb M, Carusone SC, Goeree R, et al: Effect of a Clinical Pathway to Reduce Hospitalizations in Nursing Home Residents with Pneumonia – A Randomized Controlled Trial. JAMA 295: 2503-2510, 2006
 Mylotte JM: Pneumonia and Bronchitis from Yoshikawa, Thomas T, Ouslander JG: Infection Management for Geriatrics in Long-Term Care Facilities. New York, Informa Healthcare, 2nd Edition, Chapter 14, 223.

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- Fever
- Mental Status Change
- Dehydration
- UTI
- CHF

Advance Care Planning Tools

Identifying Residents to Consider for Palliative Care and Hospice	Pocket Card
Advance Care Planning Communication Guide	File Cards
Comfort Care Order Set	File Cards
Educational Information for Families	Reprints

Lessons so far....



- Leadership "buy in" is important
- "This is great...we would love to do this at our facility"
- Morning meeting
- Quarterly QI Agenda item
- Morning RN report

But...

The frontlines are where it happens



The Champion is key



- "I still think there is incredible value to this project and am going to keep working very hard on it"
- "I tell the staff to go out onto the units and look for transfers waiting to happen"
- "I am going to elicit an alliance"
- "I'm seeing it happen...walking on the units and seeing the nurses using the SBAR...it's great."

Training: What we did

- 1/2 to 3/4 day at each site
- Met with key staff for 30-45 min each
 - Administrator/DON/Medical Director/Dept heads
 - Nursing staff
 - CNA staff
 - Social Workers
 - Rehab staff
 - NPs when available

Training: What we did

- Champion able to observe both teaching strategies and content several times
- Champion introduced and endorsed by project team
- Champion then finished up with staff who missed initial training session

Relationships matter: Who to include in your training sessions

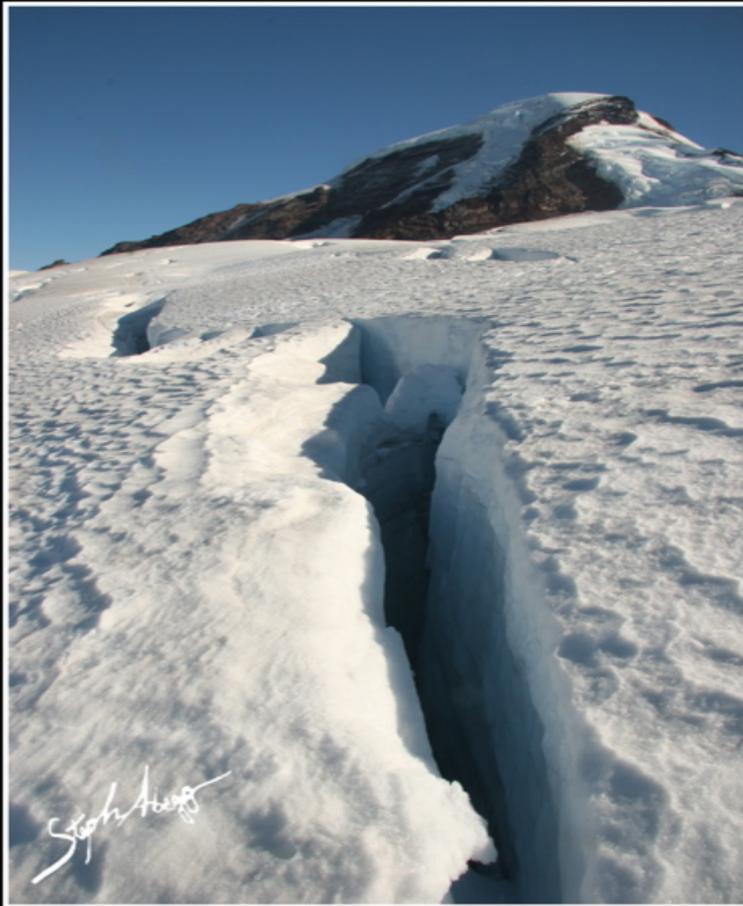
- "Our NP told me she couldn't believe how much the nursing assessments have improved since we started this"
- "Does the ED staff know about this project? They keep calling to ask about the forms."
- Involving the medical director
- "It's all about teamwork"

Feedback on the training

- Team approach from the beginning
- Frequent repeats
- Small groups
- 1:1
- "It's about more than just the tools"

Implementation Strategies

Think About



- "Starting with SBAR on the subacute unit"
- "I think the majority of staff are missing early warning signs. It is not a matter of not using Stop and Watch but overall warning signs that are small are missed. What we recognize is the huge LEAP from warning to... probably gone too far... and now can not do appropriate interventions and work up in facility.... thus off they go"

Implementation Strategies Think About



- SBAR serves as progress note
- Resident Transfer Form: Take the old ones off the unit
- "Our transfer form was almost exactly like this one so we kept it"

Implementation Strategies Think About



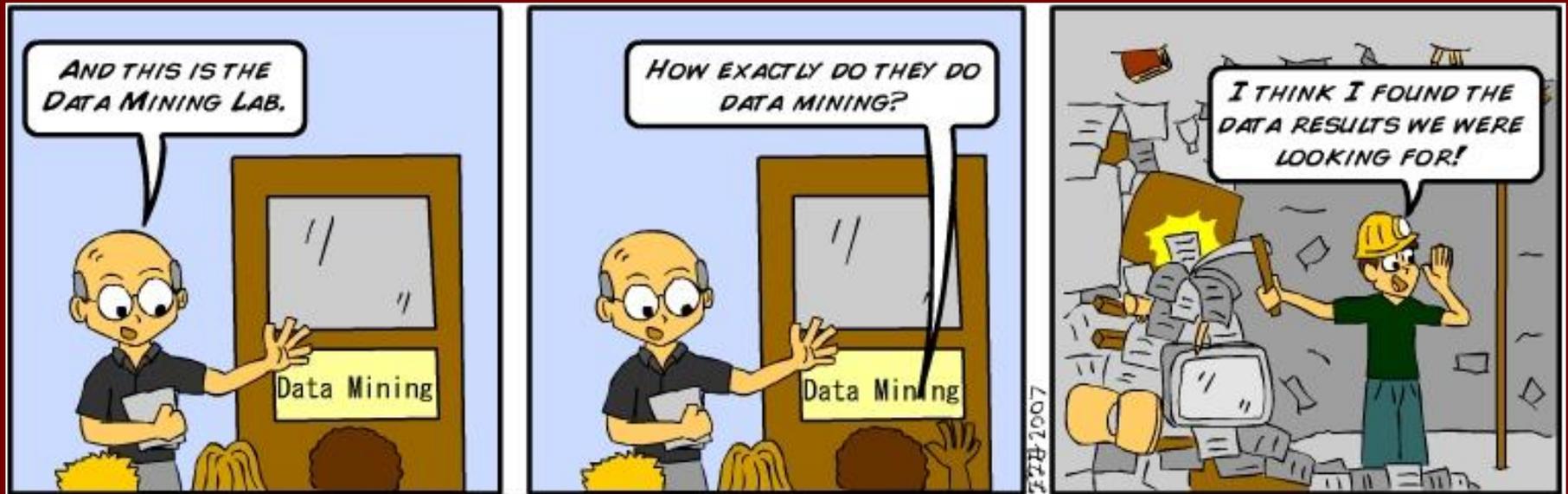
**STate Action on
Avoidable
Rehospitalizations**



An initiative of The Commonwealth Fund & the Institute for Healthcare Improvement

Implementation Strategies

Think About



Customizing the program

- Newsletter
- Grand Rounds
- Morbidity and Mortality Rounds
- NCR paper for Transfer Forms
- Tools part of new hire orientation
- Scratch cards, free lunch
- "Its about more than just the tools. It's about culture and how you do business"

Staying on Track: Have a Plan

1. I encourage myself and managers to remind nurses and aides every day every shift to report: Is anyone different today? Anyone not themselves? Everyone eating OK today? Anyone not wanting to go to activities or Hairdresser? Anyone different in transfer? (Pretty much what is on Stop and Watch)

If yes to any, encourage SBAR. (I get a copy of each SBAR)

2. I am going to provide education on three Care Maps:

FEVER

UTI

LOWER RESPIRATORY INFECTION

3. Will try to get staff to think of symptoms earlier and maybe we can treat at facility. Will include aides in this education. Will be done by SDC in combination with managers and supervisors. Incentive program not effective More education will be helpful.

It is hoped that staff will get more education and then be proud of the resident we successfully treated at facility and prevented trip to ER. I am going to mention daily on my rounds how much I want to REDUCE Acute Care Hospitalizations.





- Blue Cross/Blue Shield of MA
- DPH
- Accountable Care Organizations

Why It Matters



Thank You!